

**DEPARTMENT OF THE ARMY**  
U.S. ARMY ROTC BATTALION  
UNIVERSITY OF SCRANTON  
SCRANTON, PENNSYLVANIA 18510-4593

ATOA-CPA-US (145)

ROYAL WARRIOR BATTALION  
MEMORANDUM FOR MILITARY SCIENCE III - MS301

1. Introduction: Military Science 301 is designed to accomplish the development of leadership abilities of the student and to begin to assess potential through observation of actual performance as a leader. This semester will be very busy for you. It is your last opportunity to master the leadership applications that you must demonstrate at National Advanced Leadership Camp (NALC).

2. Course Identification:

Course Name: Military Leadership III

Course Number: MS 301/MIL 231

Term and Year: Fall 200X

Time: To Be Determined

Place: (U of S) Rock Hall, (Kings) Benaglia Hall

3. Faculty Members Information:

Name: Military Science Instructor

Phone: (COMM) 941-7457/6336 (FAX) (570) 941-4340

E-Mail:

Office Location: UofS Rock Hall, Kings Benaglia Hall

Open Door Policy: I am available during normal schools hours. Remember, for other than class related questions please use the Cadet Chain of Command.

4. Goals and Objectives: The ultimate goal is the ability to lead soldiers and function as a commissioned officer in the US Army. During this semester, the dominant theme is hands on training and actual performance of leadership tasks under a variety of stressful conditions. You will be challenged to get things done through others and will be evaluated in your ability to do so. During this semester there will also be an emphasis on leadership performance to better understand the development of leadership principles and mission accomplishment. You will have to do a significant amount of reading of Army publications and literary works pertaining to leadership and small unit operations.

5. Materials:

A. Reading List: Leadership & Ethics MSL 301 w/ Workbook, available at Bookstore  
Infantry Platoon TACSOP

Military Qualification Standards I Leader's Guide

FM 22-100 Leadership

FM 7-8 (Infantry Rifle Platoon & Squad, FM 3-25.26 (Map Reading)

Blackboard Web page

Information on our program is linked under the academic section of the University of Scranton (ROTC), and generic information is linked from the Army Homepage.

- B. Supplementary reading will be provided as handouts during class.
- C. Uniforms and equipment will be maintained and utilized in accordance with Army publications covering that particular item.
- D. You will meet the standards of appearance outlined in AR 145-1, AR 600-9, and AR 670-1.

#### 6. Course Policy:

A. Attendance: University policy states that students miss class at their own risk. There is a distinct difference between simply missing class and obtaining an excused absence. Missing class clearly marks you, as unprofessional and unprofessional conduct will not be tolerated. I will authorize absences from class for a variety of reasons as long as you inform me as soon as the conflict arises and it is backed up and confirmed (by me) via e-mail.

B. Tardiness is not appreciated, but it is better to arrive late than to miss an entire class or event. Occasional lateness, which cannot be avoided, is acceptable. Chronic tardiness without justification is unprofessional. Once everyone has arrived to class the senior member will report to the instructor (who will wait in his office) that the class is assembled and ready.

C. Ethical conduct is the hallmark of an Officer. Plagiarism/cheating and other unethical behavior may result in removal from the course and the program. I will not tolerate an individual who exhibits a character flaw that indicates inability to support national policy while simultaneously protecting subordinates.

D. As a junior and cadet leader, you are expected to fully support Military science activities just as you will as a commissioned officer.

(1) PHYSICAL TRAINING: You are required to be physically fit as measured by Army physical fitness standards. As an officer you will be required to oversee the physical fitness training of soldiers. Each MS III must work hard to achieve a score of 300 on the APFT prior to camp. To assist in this endeavor all MSIIIs who do not achieve the class benchmarks, will be required to attend additional PT established by their Cadet Chain of Command.

September APFT: 260

October APFT: 265

November APFT: 270

(2) LEADERSHIP LAB: You are required to attend leadership lab. Furthermore, you will be tasked by the Cadet Battalion S3 to instruct some classes. Your leadership grade depends on your ability to function effectively in many settings. There will be several hours of preparation for each lab (as explained in the lab Guidance) and you will teach 3 or 4 classes per semester.

(3) FIELD TRAINING (FTXs): The sole purpose of the military is to be prepared to carry out national policy through combat actions in the field. Therefore our field training is very important for your development and you are expected to attend.

(4) SOCIAL EVENTS: Social activities are important to your development as a well-rounded leader. You are required to attend to continue your professional development.

E. UNIFORMS: You are required to be in proper uniform during military science training. Most training will require Class A, Class B, Class C, (BDU), or the Army PT uniform.

#### 7. Course Requirements:

A. The course is aimed at providing you an opportunity to prepare yourself to operate as an officer. I look forward to providing you the benefit of my experience and also learning from

you. However, you must understand that I am grading your leadership potential at all times; just as your chain-of-command will in a military organization and at NALC this summer.

B. Final grade will be composed of the following:

3 Land Navigation Exams (20pts ea)

2-3 Non Graded Quizzes prior to each Exam

Land Navigation Exam can be retaken if tutored by a peer, 10 points Max

Midterm 20pts

Final Exam 20pts

APFT Scores (Must Pass 60% each event)

Attendance/ Participation 10pts

Extra Credit (Examples; Mentorship, Peer Instructor, Additional projects, Tutor)

C. I expect you to maintain an E-mail account and be able to respond within 24 hours to messages I send to you.

8. Summary: I want each cadet to succeed in this course and to be prepared for the rigors of NALC, commissioning and leading soldiers. Their lives depend on your competence and ethical decision-making. Together we can prepare you to be successful at NALC and for the responsibility of leading soldiers.

/s/

MS III Instructor

2 Encl.

- Class Schedule

- Major Training Events